



2025/26 ANNUAL REPORT

October 2025



A MESSAGE FROM THE CHAIR

The 2025–26 year has been a period of steady governance improvement and consolidation for Australian Taekwondo. The Board's focus has been on strengthening the organisation's structures, working more closely with our member states, and making sure our policies keep pace with a growing sport.

Constitution and Board

At the 2025 Annual General Meeting in Adelaide, members approved three special resolutions amending the Constitution. This was a key step in the Board's commitment to modern governance under the Australian Sports Commission's Sport Governance Standards. I was re-elected to the Board at the AGM. At the Board meeting that followed, I was re-elected Chair and Deanna Kyriazopoulos was elected Vice Chair.

The Board welcomed two new Appointed Directors during the year. Julie Harris joined in October 2025, bringing more than 20 years of business management experience along with her background as a 5th Dan and 1st Class referee. Amanda Chu joined in June 2026, adding valuable commercial, branding and marketing expertise from her career in the energy sector, along with 19 years in taekwondo as a 5th Dan, instructor and grading examiner. With these appointments, the Board is at its full complement of nine Directors under the Constitution and meets the Australian Sports Commission's Sports Governance requirements.

Policy and oversight

The Board approved a broad range of policies during the year, as we strive to improve the governance of Taekwondo in Australia. Several new policies were adopted as we address emerging needs for our sport. Over the past year, these have included the the National Ranking System Policy, the Awards and Recognition Policy, the Para Matchplay Policy, Concussion Policy and the new Kyorugi Referee Development Framework and Coach Development Framework.

Australian Kukkiwon Office

Australian Taekwondo remains firmly committed to our partnership with Kukkiwon and to preserving the traditions and technical standards at the heart of our sport. Following the signing of our Memorandum of Understanding in 2025, the Board has continued to work toward giving Australian instructors and practitioners local access to Kukkiwon services for the first time. This year we focused on building strong foundations: clear policies, a simpler certification process for instructors, and closer ties with Kukkiwo. The Board will keep building on this work, including creating more opportunities for our instructors' development, so that Kukkiwon taekwondo continues to thrive across Australia.

A MESSAGE FROM THE CHAIR

Diversity, Equity & Inclusion

A major piece of work this year was the development of Australian Taekwondo's Diversity, Equity and Inclusion (DEI) Framework. Directors and staff finalised the Framework at a leadership alignment session in June 2026. It sets out our commitment to making taekwondo welcoming and accessible to everyone, and will guide how we set diversity goals, including for the composition of the Board. With the Framework in place, the focus now moves to putting it into practice across the sport.

Working as one sport

The National Stakeholder Forum in November 2025 again brought the Board, staff, member states and national committees together to plan the sport's direction. The Board created a new Events Committee, endorsed the Poomsae Performance Program and the 2026 Operational Plan, and approved updated charters for all national committees. Work also began on aligning member state constitutions with the national framework. The Board continued to oversee the Kukkiwon Commission in Australia, which gives Australian practitioners local access to Kukkiwon certification services.

Thank you

On behalf of the Board, I congratulate our President, Grand Master Jean Kfoury, on receiving the Medal of the Order of Australia (OAM). I thank my fellow Directors for their time and commitment, and the staff for their work throughout the year. I also thank our member states, committees, referees, coaches and volunteers, whose dedication allows Australian Taekwondo to keep building toward our Vision of Taekwondo being a key driver of building a vibrant, inclusive and cohesive Australian community.



Hugh Eagling
Chair
Australian Taekwondo

A MESSAGE FROM THE PRESIDENT

The 2025–26 year has been one of steady progress for Australian Taekwondo, with notable results on the international stage, record participation at home, and continued investment in the people and structures that support our sport.

International performance

Gaby Blewitt's amazing performance to win bronze at the 2025 World Taekwondo Championships in Wuxi, China is a highlight from the year and a huge achievement in her young career.

In early 2026, the team won eight medals across competitions in Canada and the United States, including gold for Gaby Blewitt. Shrijana Ghising ended Australia's wait for an international Para Taekwondo medal with a podium finish. She and Evie Ruffle later won silver and bronze respectively at the Gangwon Chuncheon Open.

Our pathway athletes also gained valuable experience at various G-Ranked and WT events across the year. The Fighting Futures Pathway Program won ten medals on its European tour, including gold for Leonardo Angell, Akon Baak and Mackenzie Macdonald. Our stars of tomorrow proudly represented Australia at the Junior World Championships in Uzbekistan in April.

Hosting major events

Sydney hosted the Oceania Taekwondo Championships, with 17 nations competing. Australia won 14 gold, 5 silver and 3 bronze medals in the senior divisions. World Taekwondo President Dr Chungwon Choue attended, his first visit to Australia in seven years. A gala dinner recognised our newly promoted 9th Dan Grand Masters for their lifetime contribution to the sport.

In June, the Gold Coast hosted three World Taekwondo events over four days: the Australian Open (G-2), the WT President's Cup Oceania (G-3), and the Poomsae and Para Championships (G-4). Around 1,000 competitors from approximately 45 countries took part. Australia won six medals at the President's Cup: silver for Juliet Lahood and Xavier Nikolovski, and bronze for Gaby Blewitt, Matty Summerfield, Rebecca Murray and Aiden Stilley. Australian athletes won a further eight bronze medals in the senior divisions of the Australian Open.

At home, the Australian National Championships in Adelaide recorded more than 2,017 event entries, a record for the event. At the Green Carpet Awards Gala, Shrijana Ghising became the inaugural recipient of the Janine Watson Para Athlete of the Year award, Reza Hassani of Total Taekwondo was named Community Coach and Club of the Year, and Reba Stewart received the Lauren Burns Medal.

A MESSAGE FROM THE PRESIDENT

People and governance

Julie Harris joined the Board as an Appointed Director in October 2025. Peter Chadwick was appointed National Integrity Officer, strengthening our commitment to safe and fair participation.

My congratulations to Lauren Burns and Maher Magableh, who were elected to the World Taekwondo Council to represent the Oceania region.

The National Stakeholder Forum brought the sport together to work on a number of strategic priority items.

Recognition

In August 2026, eight Australians were inducted into the Official Taekwondo Hall of Fame: Grand Master Russell MacArthur, Grand Master Hassan Iskandar OAM, Dr Joseph Tamer, Master Hakan Manav, Grand Master Adrian Hitch, Grand Master Hugh Eagling, Master Melhim Badreddine and me. Many of the inductees have given more than 50 years to taekwondo, and their contribution has shaped the sport in Australia.

Thank you

I thank our athletes, coaches, referees, volunteers, clubs and member associations for their commitment throughout the year. I also thank my fellow Directors and the Australian Taekwondo staff for their work. We finish the year with strong participation, growing international results and better structures for athletes and officials, and we look ahead to 2026–27 with confidence.

With the 2026 AGM on 2 October, I will reach my term limit of 9 consecutive years on the AT Board and therefore retire from the positions of Director & President. It has been an honour to serve the AUstralian Taekwondo community for the past 9 years, and I look forward to continuing to contribute to our sport's growth in different ways in the future.



Jean Kfoury OAM
President
Australian Taekwondo

A MESSAGE FROM THE CEO

It is a pleasure to report on 2025–26, a year in which Australian Taekwondo delivered a full program of national and international events while building stronger foundations in membership, participation, officiating and athlete development.

Membership and community

After several years of decline, the number of affiliated clubs grew again this year, the first year-on-year increase since 2022–23. This was supported by new initiatives including a club referral incentive, a member prospectus, and step-by-step online guides that make club administration simpler. Our monthly Club Spotlight campaign has also given staff the chance to visit clubs around the country and share their stories.

Kickstarters, our Sporting Schools program, had its most successful term ever in Term 2, 2026, with 33 confirmed bookings and a conversion rate of 83%. The average time to confirm a booking fell from more than 40 days to around 11. Taekwondo now ranks 28th of 41 Sporting Schools sports, up from 39th in 2025. We also increased the session fee to better support the clubs that deliver the program, and began a pilot for secondary school students.

Events

The 2025 National Championships in Adelaide drew a record 2,017 entries and introduced a new Teams Event, delivered with Kukkiwon Dispatch Master Dong Min Cha. In February 2026, the Junior World Championships Selection Event in Sydney launched the new Pathway Fight Series and was the first event run under our new National Ranking System. We then hosted the Oceania Championships in Sydney in March, followed in June by the Australian Open, WT President's Cup Oceania and Oceania Poomsae and Para Championships on the Gold Coast. The Events Committee's planning blueprint has set a new standard for how we deliver events, and it will guide the 2026 National Championships in Canberra.

Poomsae

This was a breakthrough year for Poomsae. The new Poomsae Performance Program held talent identification days in Queensland, New South Wales, Victoria and Western Australia, forming state squads with appointed coaches. The Poomsae World Championships Selection Event in May drew 130 entries, well above expectations. Janine Watson was appointed Para Poomsae Technical Lead to create more opportunities for Para Poomsae athletes.

A MESSAGE FROM THE CEO

Officiating

Working with the National Kyorugi Referee Committee and the member states, we rolled out a new Referee Education Framework. It moves from four classes to five levels, shares responsibility for referee development between Australian Taekwondo and the states, and introduces a cadet referee pathway. We also launched a new online education platform, with courses in development for referees and coaches.

Performance

Together with CombatAUS and the AIS, we completed a review of Athlete Categorisation, which led to the creation of the Fighting Futures squad for our most promising pathway athletes. The squad's first tour of Europe included gold at the Dutch Open. The AIS has confirmed that our high performance funding will stay at current levels through to June 2028, giving certainty in the lead-up to the Los Angeles 2028 Games.

Our Para program continues to be recognised as a leader in the national system. The squad grew to six athletes through talent transfer, and our program was the only national sporting organisation to present at the International Talent Identification Conference at the AIS. Congratulations to Jerry Moraitis on his appointment to the World Taekwondo Para Committee. Congratulations also to Ruth Hock and Abigail Sangalang, who were selected for the AIS ASPIRE Coaching Program.

Engagement and inclusion

Our digital channels had their strongest year to date. Our coverage of the Senior World Championships reached more than 500,000 views in ten days, and our newly verified Instagram account, now @aus_taekwondo, regularly reaches more than a million views each quarter. We also worked with Diversity Australia to develop our first Diversity, Equity and Inclusion Framework.

Thank you

My sincere thanks to our staff for their hard work across a demanding events calendar. Thank you to our partners at CombatAUS, the AIS, the Australian Sports Commission and FightHQ, and to our member states, committees, referees, coaches and volunteers. Finally, thank you to the Board for their leadership and support. They give their time as volunteers, and their commitment to taekwondo is greatly appreciated.



Josh O'Brien
Chief Executive Officer
Australian Taekwondo

A MESSAGE FROM THE CHAIR OF THE ASC

The Australian Sports Commission (ASC) continues to drive Australian sport forward, helping it grow and deliver lasting benefits for communities across the nation. From grassroots participation and community sport to high performance, we work alongside the sector to create positive environments where everyone can succeed. We are committed to ensuring sport is safe, fair, inclusive and accessible, with every athlete supported to realise their full potential.

As we look ahead, we remain focused on ensuring Australians can access quality sporting experiences and that our sporting system empowers people to develop, achieve and perform at their best, both on and off the field. This includes investing in athletes, coaches, officials and organisations through our grant programs, and helping young Australians experience sport for the first time through initiatives like our Sporting Schools program. Through the Play Well and Win Well national sport strategies, we continue to build a stronger, more connected sporting system that expands opportunities for participation while supporting athletes to deliver elite performances in exceptional environments.

Our performances at the Milano Cortina Winter Olympic and Paralympic Games and Glasgow Commonwealth Games reflected the dedication of athletes, coaches, support staff and sporting organisations across the country, and demonstrated our collective commitment to win well. Looking to the future, those same values will guide Australian sport through Los Angeles 2028, the French Alps 2030, the Amdavad Commonwealth Games and Brisbane 2032.

Supported by the Australian Government's recent \$513 million investment in sport, we are helping athletes pursue success at the highest level while strengthening the systems, people and infrastructure that will support Australian sport for years to come. This includes continued investment in the Para Uplift, creating greater opportunities and support for Para athletes across the country. The AIS Podium Project is now underway, transforming the AIS campus through its most significant redevelopment since opening more than four decades ago. Backed by a \$249.7 million Australian Government investment, the project will deliver contemporary facilities and support services that strengthen the AIS as Australia's home of high performance sport. This includes a new world-class Testing and Training Centre, a 24/7 Indoor Sports Dome and Australia's most accessible athlete accommodation.

I am confident that our collective commitment to Australian sport will continue to strengthen communities, inspire achievement and create positive outcomes for generations to come.

Kate Jenkins AO
Chair
Australian Sports Commission

BOARD



Jean (John) Kfoury

**President &
Elected Director**

Jean is a Taekwondo Grandmaster with extensive experience in both Taekwondo and professional services. Jean has always embraced Australian Taekwondo as “our Taekwondo,” recognising the collective strength of its community. In his role, Jean proudly represents Australian Taekwondo, as well as Kukkiwon and World Taekwondo, further strengthening the organisations global presence.

Jean had his official induction to the Taekwondo Hall of Fame in Las Vegas was made in recognition of outstanding achievements as a Taekwondo player.



Hugh Eagling

Chair & Elected Director

Hugh is the Grandmaster and Instructor of one of Australia’s oldest martial arts clubs, established in 1973. Hugh has an extensive corporate background in the Maritime Security, Safety and Risk Management sector. Additionally, Hugh owns and operates a successful motor vehicle restoration company.

Hugh has practised Taekwondo for over 50 years and has experienced Taekwondo as an Instructor, student, athlete, coach and referee. Taekwondo remains one of the most passionate aspects of his life, and he has dedicated much of his adult life to its development and progression in Australia.

BOARD



Adrian Hitch
Secretary General
& Elected Director

Adrian Hitch is a Taekwondo Grandmaster and has served on various State and National Committees since 1981, covering coaching, technical and refereeing.

Adrian is currently serving on the Grandmasters' Advisory Board. Further, Adrian is a school teacher holding a PhD and several other associated degrees.

He has headed a successful Taekwondo club in Adelaide for over 45 years and has mentored a remote regional club for the past ten years.



Harry Saltis
Elected Director & Company
Secretary

Harry joins the Board with 23 years of experience in taekwondo as an instructor and coach and served on the Board of ATV before his election onto the AT Board.

Harry is passionate about the traditional and modern aspects of taekwondo and is dedicated to its growth as a national sport. Harry has AUS Sport Director Education, Masters of Teaching Primary and a Bachelor of Arts in International Politics.

BOARD



Deanna Kyriazopoulos
Deputy Chair &
Elected Director

Deanna was an Australian Taekwondo Athlete who competed in World Championships and Grand Prix events. She was a gold medallist in the Oceania Championships and has won other international medals.

With a Bachelor of Commerce and Marketing, Deanna comes to Australian Taekwondo with a strong recruitment and search background in the corporate sector. Further, she coaches Taekwondo within her local community.



Melhim Badreddine
Elected Director

Melhim's career spans over 20 years in the transport industry in roles of customer service, training and development, integration, commissioning and health and safety. Melhim has been involved in Taekwondo for 38 years as a competitor, coach and instructor. Melhim holds a Diploma in Management and Leadership.



Julie Harris
Appointed Director

Julie brings more than 20 years of business management experience from roles in large corporations, federal government and research consultancies. Her expertise covers strategic planning, project and people management, financial management, stakeholder engagement, contracts, and marketing and public relations. Julie holds tertiary qualifications in Psychology and a Master of Business Administration.

She is a 5th Dan and a 1st Class referee, and is passionate about creating opportunities for others to experience the sense of community, growth and achievement that taekwondo offers. Julie also sits on the Nominations Committee.

BOARD



Judith MacGowan
Appointed Director

Judith brings a wealth of business expertise, with an international career steeped in finance, strategy, and governance.

Having held numerous executive roles where she regularly reported to boards, Judith is currently serving as the Regional CFO, Asia Pacific at Enovis and is a graduate of the Australian Institute of Company Directors (AICD). She will also sit on the AT Finance, Audit & Risk Management Committee.

Her personal connection to Taekwondo is also notable, as she is the parent of three aspiring Taekwondo athletes, providing her with unique insights into the sport.



Amanda Chu
Appointed Director

Amanda is a commercial leader in the energy sector. As Gas Marketing Lead at Origin Energy, she oversees a domestic gas portfolio generating around \$1 billion in revenue a year.

She brings strong commercial, marketing and branding expertise, and holds degrees in Commerce (Accounting) and Law from the University of Queensland.

A 5th Dan with 19 years in taekwondo, Amanda is an instructor and grading examiner at Russell Macarthur Taekwondo and Hapkido, and a former Queensland State Poomsae Champion. She is particularly passionate about encouraging more women and girls into the sport.

COMMUNITY

A young girl in a white Taekwondo uniform is performing a handstand. She is balanced on her hands, with her legs spread wide in a horizontal position. The background is a light blue wall with a large, stylized white graphic of a Taekwondo foot. The entire image is overlaid with a semi-transparent teal filter.

COMMUNITY

PROGRESS REPORT

The 2025–26 year was one of rebuilding and renewal for the Community department. After the department was restructured in 2024–25, the team focused on reconnecting with clubs, improving the experience for members and administrators, and lifting the standard of event delivery. At the same time, it grew participation through schools, Poomsae and new programs. With one of the busiest event calendars in Australian Taekwondo's history, including hosting three rounds of international events in 12 months, it was a demanding year that set new standards across much of the department's work.

Club affiliation

After several years of decline, club affiliations has grown in 2026. It was the first year-on-year increase in member clubs since 2022–23, and affiliation numbers ran ahead of the previous year throughout the season. The result came from a deliberate, sustained focus on rebuilding club connections via reaching out to unrenewed previous year clubs from multiple years ago, establishment of a referral system, and development of a new Member Prospectus to promote the benefits of membership.

Supporting club administrators

The team produced a library of RevSport help guides to make club administration simpler. The guides give step-by-step instructions with screenshots for common tasks, including finding member numbers, bulk member uploads, setting up registration links, payment classes and PIN payments registering for coaching courses, and submitting Kukkiwon applications.

They help clubs become more self-sufficient and free up staff time for more valuable work.

The individual membership form was also reviewed for 2026. Three questions were removed, and optional questions were added to better understand the diversity of Australian Taekwondo's membership in line with the Australian Sports Commission's Play Well requirements. Every question includes an option not to answer, and bulk uploads are still supported.

COMMUNITY

PROGRESS REPORT

2025 Australian Open and WT President's Cup Oceania, Gold Coast (August 2025)

Early in the year, the Gold Coast Sport and Leisure Centre hosted the Australian Open and WT President's Cup Oceania. The two events drew 955 and 977 registrations respectively from 43 nations, and Para entries more than doubled on the previous year. Olympic Technical Delegate Philippe Bouedo oversaw the events, which received positive feedback from participants and officials.

2025 National Championships, Adelaide (October 2025)

The National Championships drew a record 2,017 entries, including almost 900 Kyorugi athletes, 530 Poomsae athletes and 230 coaches. The highlight of the Championships was the addition of a new Teams Event, delivered with Kukkiwon Dispatch Master Dong Min Cha and the Taekwondo Promotion Foundation, with prize money and the first use of the KPNP K2 scoring system. A visit from the Embassy of the Republic of Korea, including Chargé d'Affaires Mr Jimin Kim, was an honoured moment for AT.

Selection Event and Pathway Fight Series, Sydney (February 2026)

The combined Junior World Championships and Oceania Championships Selection Event drew more than 300 entries. It was the first event run under the new National Ranking System and the first round of the new Pathway Fight Series. A new format, with single elimination down to a round robin of the final four, gave top athletes more quality fights. The event set several new standards for national competition.

Oceania Championships, Sydney (March 2026)

Australia hosted the Oceania Championships, with 17 nations competing. World Taekwondo President Dr Chungwon Choue attended, his first visit to Australia in seven years. The team worked closely with the Oceania Taekwondo Union's new Board to deliver the event.

June 2026 G-Events, Gold Coast

Over four days in June, the Gold Coast hosted the Australian Open (G-2), the WT President's Cup Oceania (G-3) and the Oceania Poomsae and Para Championships (G-4), with around 1,000 competitors from about 45 countries. The newly formed Events Committee's planning blueprint, first written for the National Championships, was applied to the G-Events and set a new standard for delivering international events. The same framework is now guiding the 2026 National Championships at Exhibition Park in Canberra, 1–4 October.

COMMUNITY

PROGRESS REPORT

Sporting Schools

Kickstarters had a strong year of growth, with bookings, conversion rates and customer service all improving substantially. Term 2, 2026 was the program's most successful term on record. 40 inquiries were converted into 33 confirmed bookings, a conversion rate of 83%. The 2025 averages were 25.5 bookings and 65% per term. The average time from a school's inquiry to a confirmed booking with a club fell from more than 40 days in 2025 to around 11. A pilot with a Western Australian club and school for Year 7 and 8 students will open Kickstarters to secondary schools once it's reviewed with the ASC.

Poomsae

It was a breakthrough year for Poomsae participation and development.

Working with the Poomsae Committee, the department launched the Poomsae Performance Program. It recruited a Performance Lead and state coaches, and ran talent identification days in Queensland, New South Wales, Victoria and Western Australia to form the first state-based Poomsae squads. Sam Yang and Maddy Houston represented Australian Taekwondo at the World Taekwondo Poomsae MNA Workshop in Korea in December 2025, and shared their learnings with the member states.

Janine Watson was appointed Para Poomsae Technical Lead to create more opportunities for Para Poomsae athletes alongside the able-bodied squads.

This work lays the foundation for a national Poomsae camp at the AIS and a team of 57 athletes at the 2026 Poomsae World Championships in Korea.

Kukkiwon

The Australian Kukkiwon Office continued to process Poom and Dan applications for Australian instructors, with 622 applications submitted in 2026 to the end of July. In mid-2025, the average time from submission to certificate had fallen to 57 days. Processing times were then affected by delays at Kukkiwon Headquarters from late 2025. Staff followed these up with Kukkiwon, and turnaround has improved since Kukkiwon's restructure under its new President in 2026. Planning is under way to hold state-based grading panels in each state before the end of 2026, making gradings more accessible for instructors around the country.

COMMUNITY

PROGRESS REPORT

Refereeing

Two national Referee Camps were held alongside National Pathways Camps at the AIS, giving referees both education and practical officiating experience with pathway athletes:

The department worked with the National Kyorugi Referee Committee and the member states to design and roll out a new Referee Education Framework, which was active by the end of June 2026. The Framework moves from a four-class system to five levels puts a stronger emphasis on continuing education, shares responsibility for referee development between Australian Taekwondo (the top two levels) and the states (the lower three) while also introducing a cadet referee pathway.

Online education

A new online education platform has been adopted, with course modules in development for Kyorugi referee education, Para Poomsae refereeing and Poomsae coaching.

Play Well Initiatives

In partnership with Australian Combat & Exercise, Australian Taekwondo launched Fighting Falls, a falls-prevention program for older adults. Work also continued with Diversity Australia on Australian Taekwondo's first Diversity, Equity and Inclusion Framework. It began with a discovery workshop and a baseline assessment, followed by a leadership alignment session in June 2026 with Board and staff.

CLUBS & MEMBERS

PROGRESS REPORT

A detailed breakdown of the 2026 Memberships is included below (as of September 30th, 2026)

2026 Affiliated Clubs:	258
2025 Affiliated Clubs:	249
GROWTH:	3.61%

2026 Total Individual Memberships:	19,328
2025 Total Individual Memberships:	19,645
GROWTH:	-1.61%

Individual Membership Breakdown:	Basic Memberships: 18,999 National Athlete License: 2,561 Referees & Officials: 33 Volunteer Membership: 268 Virtual Membership: 28
Club Breakdown	New Clubs: 17 Renewing Clubs: 241



PERFORMANCE

PERFORMANCE - COMBATAUS

PROGRESS REPORT

2025/26 saw the Taekwondo program balance extended domestic development and preparation phases with multiple international competition blocks, underpinned by continued support from our major program partner, the Victorian Institute of Sport, both in the National Performance Centre daily training environment and through VIS-embedded staff supporting international activity.

2025 World Championships

The 2025 Senior World Championships were held in China in October 2025. The Australian team produced a strong collective performance, with 11 of 16 athletes winning at least one fight. Matthew Summerfield (M-63), Aiden Stilley (M+87), Saffron Tambyrajah (W-49) and Reba Stewart (W+73) all progressed to the R16.

The standout performance was delivered by Gabriella Blewitt (W-62), who won three fights on her way to a bronze medal at her first Senior World Championships. Gabriella defeated WR2 in the quarterfinal to secure a medal, before losing to the eventual gold medallist from Tunisia. This result saw Australia win back-to-back medals at the Senior World Championships for the first time since 1999.

2026 Grand Prix

The first Grand Prix of 2026 was held in Rome in June 2026, where Gabriella Blewitt and Stacey Hymer both qualified for the W-57 division. While this was a great achievement as a program to have two athletes ranked inside the Top 30 of an Olympic division, unfortunately they were drawn against each other in the opening round. Gaby won two fights before losing her quarterfinal to WR1 from Brazil, overall a pleasing Grand Prix debut. Aiden Stilley (M+80) also competed, defeated by the Canadian WR15.

International Events

The high performance squad undertook a highly active competition block in the lead up to the Senior World Championships. In July 2025, the team travelled to Korea to compete at the Daegu World University Festival and the Chuncheon Korean Open. Gabriella Blewitt (W-62) and Reba Stewart (W+73) both won gold in Daegu, while Reba backed up with bronze at the Korean Open in a high quality field.

PERFORMANCE - COMBATAUS

PROGRESS REPORT

In August 2025, Australian Taekwondo's home events on the Gold Coast saw our athletes deliver a strong collective result. Reba claimed back-to-back gold medals at the WT Oceania President's Cup and Australian Open. Gabriella won silver at the President's Cup before turning the tables to win gold at the Australian Open. Aiden Stilley finished with two silver medals, twice runner-up to a world-class opponent from Chinese Taipei. Rebecca Murray (W-73) won gold and Saffron Tambyrajah (W-49) took home silver at the Australian Open. Ben Camua (M-58), Xavier Nikolovski (M-68) and Stacey Hymer (W-57) also claimed bronze across the weekend.

The team returned to Korea in late-August for the Muju Grand Prix Challenge, followed by a week of training at the Korean Olympic Training Centre. Reba and Stacey both reached the quarterfinals in Muju, with Gabriella and Aiden also progressing to the R16.

After the World Championships, some time off the mat and an extended domestic phase, the program recommenced international competition in February 2026 at the Canada Open. Gabriella won gold and the overall female MVP award, Aiden and Reba claimed silver, and Saffron and Matthew Summerfield (M-63) won bronze, with Australia finishing third overall in the team standings. The following week at the US Open, Gabriella added a silver medal to her growing tally, while Aiden and Saffron reached the semi-finals to claim bronze medals. Another milestone celebrated by the program was the return of Leon Sejranovic (M-80), competing for the first time since rupturing his ACL in early 2025.

The 2026 Oceania Championships, held in Sydney in March, saw Australia claim 14 gold medals from 16 divisions. The event highlighted a continuing depth challenge in multiple priority female divisions, which will require attention ahead of the LA 2028 Olympic Qualifier to avoid a repeat of the 2024 situation, in which an Australian qualifying result did not convert to an Olympic quota place.

In June 2026, the WT Oceania President's Cup and Australian Open were once again hosted by Australian Taekwondo on the Gold Coast. At the President's Cup, Juliet Lahood (W-46) returned to competition for the first time in two years, reaching the final and taking home a silver medal, while Xavier won three fights to reach the final, claiming silver. Gabriella, Aiden, Matthew, Rebecca, Stacey and Reba all won bronze across the two events.

PERFORMANCE - PATHWAYS

PROGRESS REPORT

The Performance Pathway Program (PPP) continued to strengthen Australia's national athlete development pathway throughout 2026, building on the foundations established in previous years and creating clearer opportunities for emerging athletes to progress toward international performance. Under the leadership of Ali Khalil, the program has continued to evolve toward a nationally connected and sustainable pathway that supports athletes, coaches and clubs while strengthening the future performance pipeline for Australian Taekwondo.

A major development in 2026 was the selection and establishment of the Fighting Futures Squad, providing a clearer progression opportunity for identified emerging athletes with the potential to advance through the national pathway. The squad has created an important bridge between pathway development and higher-performance environments, providing selected athletes with increased access to targeted training, competition opportunities and development support.

The introduction of the Pathways Fight Series was another significant step forward. The series provided pathway athletes with regular, development-focused competition opportunities and increased exposure to quality match play. Importantly, the Fight Series created an environment in which athletes could apply technical and tactical skills under competition conditions while allowing pathway coaches to monitor progression, identify development priorities and provide targeted feedback. This increased competition exposure has strengthened the connection between training, athlete development and competition readiness.

International exposure was also expanded during 2026 through overseas pathway tours. These opportunities enabled emerging Australian athletes to experience different competition environments, international opponents and styles of taekwondo. Beyond competition results, the tours provided valuable learning experiences for both athletes and coaches, helping participants better understand the technical, tactical, physical and behavioural standards required to progress toward international-level performance.

These initiatives were supported by the continued delivery of structured pathway training across Australia. State-based training environments, camps and targeted development activities provided athletes with consistent opportunities to develop their technical, tactical and physical capabilities while remaining connected to their home clubs and coaches. The program continued to emphasise collaboration between club coaches, Pathway Coaches and the national system to create a more connected athlete development environment.

The PPP also continued to strengthen its approach to athlete identification and progression during 2026. Greater clarity around pathway opportunities, athlete monitoring and progression has enabled the program to move beyond simply identifying talented athletes toward providing a structured environment in which identified athletes can be developed, challenged and assessed over time.

PERFORMANCE - PATHWAYS

PROGRESS REPORT

The progress achieved during 2026 represents an important evolution of Australian Taekwondo's performance pathway. The establishment of the Fighting Futures Squad, delivery of the Pathways Fight Series, expansion of international touring opportunities, and continued investment in nationally coordinated training have created a stronger connection between grassroots participation, pathway development and future high-performance success.

Looking ahead, the focus will be on consolidating these initiatives, strengthening athlete and coach development opportunities, and continuing to build a nationally aligned pathway capable of developing athletes who can successfully transition toward senior international competition. With the foundations now firmly established and greater competition and development opportunities available to emerging athletes, the Performance Pathway Program is well positioned to support Australian Taekwondo's ambitions toward Los Angeles 2028 and Brisbane 2032.

PERFORMANCE - PARA

PROGRESS REPORT

The year 2026 represented an important progression for the Australian Taekwondo Para High-Performance Pathways Program, with the focus shifting from establishing the program's foundations to demonstrating athlete development, international performance and growth of the national talent pipeline.

Building on the structures established in 2025, the program continued to strengthen its athlete development pathway, talent transfer processes, coaching capability and integration with the broader Australian Taekwondo performance system. These structures are now translating into tangible outcomes, with a growing development squad, three categorised athletes and significant international results.

All activity continues to be aligned with the longer-term objective of developing athletes capable of achieving success at the Los Angeles 2028 Paralympic Games while building the depth and capability required to maximise Australia's opportunities at the Brisbane 2032 home Paralympic Games.

Athlete Development and Categorisation

The national Para program continued to grow during 2026, with approximately six athletes now engaged within the National Para Development Squad. This represents an important increase in the depth of Australia's Para Taekwondo talent pool and provides a stronger pipeline of athletes progressing toward national and international competition.

Importantly, three Australian Para Taekwondo athletes were categorised in 2026, demonstrating the progression of athletes through the national high-performance pathway. The program continues to provide athletes with access to structured technical development, competition opportunities and performance support, while maintaining integration with club, pathway and National Institute Network environments where appropriate.

International Performance

Australian Para Taekwondo achieved several significant international performances during 2026, demonstrating the increasing competitiveness of the program.

Evie Ruffle made an immediate impact following her international classification, winning bronze medals at each of her first two international competitions. These results represent an outstanding start to her international career and demonstrate the effectiveness of the pathway in supporting developing athletes through classification and into international competition.

PERFORMANCE - PARA

PROGRESS REPORT

Shrijana Ghising continued to establish herself internationally, achieving multiple podium finishes throughout 2026. The highlight was her gold medal at the Muju Grand Prix, a landmark result for Australian Taekwondo and Australia's first Grand Prix gold medal across either Para or able-bodied Taekwondo.

These performances demonstrate the progress being made in developing Australian athletes capable of competing successfully against established international Para Taekwondo programs.

Talent Transfer and Athlete Pathways

The talent transfer and athlete development structures established during the program's formative years continued to deliver positive outcomes in 2026.

A structured approach to identifying, recruiting and developing athletes from other sporting backgrounds has provided a clearer entry point into Para Taekwondo. Athletes entering through talent transfer are supported through a staged development pathway encompassing eligibility and classification, technical skill acquisition, physical preparation, competition exposure and integration into appropriate club and national training environments.

The experience of 2026 has reinforced the value of this approach. Rather than relying solely on athletes already participating in Taekwondo, the program is increasingly able to identify athletes with transferable physical, technical and psychological attributes and provide them with a structured pathway into the sport.

The continued growth of the National Para Development Squad and progression of athletes into categorisation and international competition provide encouraging indicators that these structures are effectively supporting athlete development.

Integrated Development Environment

Para athletes continued to be integrated within Australian Taekwondo's broader performance pathway during 2026, including access to club-based training, pathway activities, camps and appropriate performance support.

The program's non-centralised approach allows athletes to remain connected to their home training environments while accessing national technical direction and specialist Para support. Collaboration between Australian Taekwondo, personal coaches, Para coaches and National Institute Network partners continues to provide athletes with access to high-quality development environments.

This integrated approach also creates opportunities for Para and able-bodied athletes and coaches to train and learn alongside each other, strengthening Para capability throughout the broader Australian Taekwondo system.

PERFORMANCE - PARA

PROGRESS REPORT

Para Coach Development

A major area of investment during 2026 was the development of coaches working within the Para program.

Australian Taekwondo delivered a targeted Para coach development program designed to increase the capability and confidence of coaches supporting athletes across the pathway. The program provided coaches with opportunities to develop their understanding of Para Taekwondo, classification, athlete development, technical and tactical coaching, and the individualisation required when working with athletes with different impairments and sporting backgrounds.

The program culminated in a dedicated Para Coach Development Weekend Camp, bringing coaches together for practical learning, collaboration, reflection and shared problem-solving. This initiative was further strengthened through the engagement of a Coach Developer Consultant, who provided targeted mentoring and development support to the Para coaching group. This approach has helped move coach development beyond isolated education activities toward an ongoing model of mentoring, reflection and professional development.

Looking Ahead

The progress achieved in 2026 demonstrates that the foundations established during the program's earlier development are beginning to translate into athlete and system outcomes. A growing National Para Development Squad, three categorised athletes, successful talent transfer structures, increased coaching capability and breakthrough international performances provide strong foundations for the next phase of the program.

The international performances of Evie Ruffle and Shrijana Ghising have provided important evidence of Australia's developing capability, while the continued expansion of the athlete pipeline provides greater depth for future Paralympic cycles.

The focus moving forward will be on continuing to expand the national talent pool, accelerating the development of identified athletes, strengthening coach capability and increasing international competition exposure. Together, these priorities will support Australian Taekwondo's ambition to build a sustainable Para program capable of delivering athletes and performances at Los Angeles 2028 and Brisbane 2032.

GOVERNANCE

GOVERNANCE & INTEGRITY

PROGRESS REPORT

Australian Taekwondo continued to strengthen its governance in 2025–26. In the 2025 Sport Governance Standards assessment, it improved its scores year-on-year on seven Standards: Director Code of Conduct, Director Independence, Appointment of Directors, Governance Education, Director Induction, Governance Reporting, Board Meeting Minutes. A full report on AT's performance against the SGS can be found on the next page.

The 2025–26 Governance Game Plan was built to close every remaining gap to the expected maturity level for an organisation of Australian Taekwondo's size, with good progress made during the year:

The appointments of Julie Harris and Amanda Chu brought the Board to its full nine Directors, with three appointed. This meets the ASC's benchmark for the balance of appointed and elected directors and the National Gender Equity in Sports Governance Policy. The Board completed a Director skills matrix and succession plan, along with position descriptions for the Chair and Vice Chair.

A Director Onboarding Manual and an annual Board calendar were introduced, and the Nominations Committee's composition was brought into line with ASC requirements.

Charters for all national committees were reviewed and approved, and a new Events Committee was established.

Australian Taekwondo continues to operate under the National Integrity Framework and works closely with Sport Integrity Australia (SIA). Peter Chadwick was appointed National Integrity Officer commencing January 2026, strengthening the organisation's capacity to manage complaints and to shift towards prevention and education.

GOVERNANCE & INTEGRITY

SPORT GOVERNANCE STANDARDS

SGS	Sport Governance Standard	All NSOs Average	Tier 1 Average	Australian Taekwondo
1.1	Code of Conduct	3.00	3.33	3
1.2	Defined Values and Behaviours	3.18	3.67	4
1.3	Demonstrated Values and Behaviours	3.38	3.67	3
2.1	Stakeholder Engagement Plan	2.65	3.24	1
2.2	Member Meetings	3.37	3.86	3
2.3	Member Communication	3.72	3.81	3
2.4	Member Collaboration	3.29	3.67	3
3.1	Strategic Plan	3.26	3.43	4
4.1	Board Skills Matrix	3.46	3.81	4
4.2	Diversity, Equity and Inclusion	2.26	2.71	1
4.4	Director Independence	3.66	3.86	4
4.5	Appointment of Directors	3.15	3.48	4
4.6	Elected vs Appointed Directors	3.00	2.90	2
4.7	Governance Education	2.77	3.86	3
5.1	Legal Entity	3.89	3.67	4
5.2	Director Term Limits	3.58	3.43	4
5.3	Director Eligibility	3.23	3.62	4
5.4	Director Induction	3.20	3.62	4
5.5	Board Charter	3.22	3.24	4
6.1	Finance, Audit and Risk Committee	3.09	3.57	4
6.2	Chair Appointment and Evaluation	2.92	3.14	4
6.3	CEO Eligibility	3.35	3.71	4
6.4	Conflict of Interest	3.51	3.86	4
6.5	Governance Reporting	2.82	2.81	4
7.1	Vulnerable Persons and Children	3.68	3.90	4
7.2	Development of Risk Management	2.88	3.14	3
7.3	Implementation of Risk Management	3.00	3.52	3
9.1	Board Evaluation	2.31	2.86	4
9.2	Board Meeting Schedule	3.11	3.43	3
9.3	Board Meeting Agenda	3.66	3.90	4
9.4	Board Meeting Minutes	3.22	3.48	4
9.5	Financial Delegations	3.11	3.62	4
9.6	Non-Financial Delegations	2.77	3.38	3
9.7	CEO Evaluation	2.92	3.38	3
9.8	Succession Planning	1.98	2.43	1

MEDIA

MEDIA

SOCIAL MEDIA ANALYTICS

Metrics Taken from the 1st of October 2025 to the 1st of October 2026.

	Instagram	Facebook
Views	4,701,358	2,294,991
Reach/ Viewers	440,920	181,156
Content Interactions	122,380	35,062
Link Clicks	3,968	17,006
Page Visits	61,717	143,115
New Followers	3,059	1,485
Total Followers	3901	15,179



FINANCIAL STATEMENTS

Taekwondo Australia Limited

6916721603

Financial Statements

For the Year Ended 30 June 2026

Taekwondo Australia Limited

6916721603

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For the Year Ended 30 June 2026

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Directors' Report

30 June 2026

The directors present their report on Taekwondo Australia Limited for the financial year ended 30 June 2026.

1. General information

Information on directors

The names of each person who has been a director during the year and to the date of this report are:

Hugh Eagling

Jean Kfoury

Adrian Hitch

Deanna Kyriazopoulos

Melhim Badreddine

Harry Saltis

Judith MacGowan

Julie Anne Harris

Appointed 15th October 2025

Amanda Chu

Appointed 2nd June 2026

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activities

The principal activity of Taekwondo Australia Limited during the financial year was to carry out the Company's strategies and to achieve its short-term and long-term objectives. During the year, the Company engaged in its principal activity of conduct, encourage, promote, advance, control and manage all levels of Taekwondo in Australia.

No significant changes in the nature of the Company's activity occurred during the financial year.

Short term objectives

The Company's short term objectives are to:

- Wholeheartedly appreciate that it is the club, coaches & officials that provide gateways to participation & performance in Taekwondo.
- Grow opportunities for our people & partners to work, support, sponsor & participate in our clubs, education & community settings.
- Provide clear pathways & programs to national teams, which guide an individual's development at every step of their Taekwondo journey
- Deliver a comprehensive wide reaching & diverse calendar of high quality domestic & international competitions & events
- Invest in everybody who makes Taekwondo happen; our employee & volunteer capability & our governance and structures to enable us to achieve our ambitions.

Directors' Report

30 June 2026

1. General information

Long term objectives

The Company's long term objectives are to:

- ensure long term commercial viability through sound financial management and business practices and systems.
- exercise the Sporting Power as the national federation for Taekwondo in Australia and act as the MNA for Australia in accordance with the Statutes and Regulations.
- conduct, encourage, promote, advance, control and manage all levels of Taekwondo in Australia interdependently with Members and others.
- adopt, formulate, issue, interpret and amend policies for the control and conduct of Taekwondo in Australia.
- encourage the provision and development of appropriate facilities for participation in Taekwondo.
- maintain and enhance standards, quality and reputation of Taekwondo for the collective and mutual benefit and interests of members and Taekwondo.
- promote the sport of Taekwondo for commercial, government and public recognition and benefits.
- be the only body entitled to prepare and enter Australian teams in international Taekwondo competitions conducted by World Taekwondo.
- promote, control, manage and conduct Taekwondo events, competitions and championships.
- have regard to the public interest in its operations; and
- undertake other actions or activities necessary, incidental or conducive to advance the long term objectives.

Performance measures

To help evaluate whether the activities that the Company established during the year have achieved its short-term and long-term objectives, the Company uses key performance indicators to measure, analyse and monitor its performance. The key performance indicators include high performance program outcomes and achievements, membership participation and physical activity measures, digital and social media connection, member stories, referee accreditations, independent performance reviews and safe and inclusive sport frameworks

Members' guarantee

Taekwondo Australia Limited is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$ 9 for members that are corporations and \$ 9 for all other members, subject to the provisions of the company's constitution.

At 30 June 2026 the collective liability of members was \$ 9 (2025: \$ 7).

Directors' Report
30 June 2026

2. Other items

Meetings of directors

During the financial year, 11 meetings of directors (including committees of directors) were held. Attendances by each director during the year were as follows:

	Directors' Meetings	
	Number eligible to attend	Number attended
Hugh Eagling	11	11
Jean Kfoury	11	8
Adrian Hitch	11	11
Deanna Kyriazopoulos	11	11
Melhim Badreddine	11	11
Harry Saltis	11	11
Judith MacGowan	11	11
Julie Anne Harris	6	6
Amanda Chu	1	1

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2026 has been received and can be found on page 4 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Hugh Eagling
30/09/2026
98FB0000-E07C-C297-D881-08DF1EBF0329
Director:

Harry Saltis
30/09/2026
98FB0000-E07C-C297-D895-08DF1EBF0329
Director:

Dated this day of 2026

**AUDITOR'S INDEPENDENCE DECLARATION
TO AUSTRALIA TAEKWONDO LIMITED
ABN: 6916721603**

**Bentleys Tasmania Audit
Pty Ltd**

2nd Floor, 39 Sandy Bay Road
Hobart 7000

PO Box 206
Battery Point 7004

ABN 80 130 770 553

T +61 3 6242 7000

F +61 3 6278 3555

admin@bentleystas.com.au
bentleys.com.au

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2026 there have been no contraventions of:

- (i) the auditor independence requirements as set out in the Corporations Act 2001; and
- (ii) any applicable code of professional conduct in relation to the audit.

Bentleys Tasmania Audit Pty Ltd
Registered Audit Company



9BF80000-E07C-C297-D89D-88DF1EBF0329

Brendan Lovell
Director

Date: **01/10/2026**

9BF80000-E07C-C297-D8A1-88DF1EBF0329

Statement of Comprehensive Income / (Loss)
For the Year Ended 30 June 2026

	2026	2025
Note	\$	\$
Revenue from contracts with customers	4(a) 2,187,076	1,688,672
Grants	4(a) 1,405,263	1,200,518
Total revenue and other income	3,592,339	2,889,190
Employee benefits expense	(850,814)	(688,917)
Administration expenses	(131,968)	(115,794)
Depreciation expense	(4,925)	(1,564)
International team and hub expenses	(199,857)	(108,593)
Insurance	(151,223)	(150,011)
Kukkiwon expenses	(94,353)	(79,593)
Participation activity plan expenses	(92,218)	(100,800)
Contractor expenses	(176,914)	(64,552)
Domestic competition and event expenses	(1,673,576)	(1,198,734)
School expenses	(166,350)	(217,945)
Event fees	(117,962)	-
Other expenses	9,824	(31,119)
Finance costs	(27,331)	(18,410)
Total expenses	(3,677,667)	(2,776,032)
Net surplus/(deficit) for the year	(85,328)	113,158
Total comprehensive income for the year	(85,328)	113,158

Statement of Financial Position

As At 30 June 2026

	Note	2026 \$	2025 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	127,962	219,968
Trade and other receivables	6	281,022	163,615
Other assets	7	24,856	-
TOTAL CURRENT ASSETS		433,840	383,583
NON-CURRENT ASSETS			
Property, plant and equipment	8	32,741	-
Intangible assets		4,174	5,704
TOTAL NON-CURRENT ASSETS		36,915	5,704
TOTAL ASSETS		470,755	389,287
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	9	255,822	115,317
Employee benefits		54,972	27,417
Other financial liabilities	10	185,507	188,638
TOTAL CURRENT LIABILITIES		496,301	331,372
NON-CURRENT LIABILITIES			
Employee benefits		16,111	14,244
TOTAL NON-CURRENT LIABILITIES		16,111	14,244
TOTAL LIABILITIES		512,412	345,616
NET ASSETS / (NET DEFICIT)		(41,657)	43,671
EQUITY			
Accumulated surplus		(41,657)	43,671
TOTAL EQUITY		(41,657)	43,671

The accompanying notes form part of these financial statements.

Taekwondo Australia Limited

6916721603

Statement of Changes in Equity For the Year Ended 30 June 2026

2026

	Accumulated Surplus	Total
	\$	\$
Balance at 1 July 2025	43,671	43,671
Net (deficit) for the year	(85,328)	(85,328)
Balance at 30 June 2026	<u>(41,657)</u>	<u>(41,657)</u>

2025

	Accumulated Surplus	Total
	\$	\$
Balance at 1 July 2024	(69,487)	(69,487)
Net surplus for the year	113,158	113,158
Balance at 30 June 2025	<u>43,671</u>	<u>43,671</u>

The accompanying notes form part of these financial statements.

Taekwondo Australia Limited

6916721603

Statement of Cash Flows

For the Year Ended 30 June 2026

		2026	2025
	Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from customers		2,334,327	2,099,484
Payments to suppliers and employees		(3,791,548)	(3,024,047)
Receipts from grants		1,402,132	1,028,586
Interest paid		(781)	(1,345)
Net cash provided by/(used in) operating activities	18	<u>(55,870)</u>	<u>102,678</u>
CASH FLOWS FROM INVESTING ACTIVITIES:			
Payment for intangible asset		-	(3,534)
Purchase of property, plant and equipment		<u>(36,136)</u>	<u>-</u>
Net cash provided by/(used in) investing activities		<u>(36,136)</u>	<u>(3,534)</u>
Net increase/(decrease) in cash and cash equivalents held		(92,006)	99,144
Cash and cash equivalents at beginning of year		<u>219,968</u>	<u>120,824</u>
Cash and cash equivalents at end of financial year	5	<u><u>127,962</u></u>	<u><u>219,968</u></u>

The accompanying notes form part of these financial statements.

Notes to the Financial Statements

For the Year Ended 30 June 2026

The financial report covers Taekwondo Australia Limited as an individual entity. Taekwondo Australia Limited is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The functional and presentation currency of Taekwondo Australia Limited is Australian dollars.

The financial report was authorised for issue by the Directors on 02 October 2026.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policy information is consistent with prior reporting periods unless otherwise stated.

2 Material Accounting Policy Information

(a) Revenue and other income

Revenue from contracts with customers

Revenue is recognised on a basis that reflects the transfer of control of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services.

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

Rendering of services

Revenue in relation to rendering of services is recognised when the outcome of the services can be measured reliably. If this is the case then the stage of completion of the services is used to determine the appropriate level of revenue to be recognised in the period. If the outcome cannot be reliably measured then revenue is recognised to the extent of expenses recognised that are recoverable.

Grant revenue

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligations is satisfied.

Notes to the Financial Statements

For the Year Ended 30 June 2026

2 Material Accounting Policy Information

(a) Revenue and other income

Grant revenue

Grant income arising from non-enforceable contracts or those without sufficiently specific performance obligations is recognised on receipt unless it relates to capital grants which meet certain criteria.

Enforceable capital grants received to enable the Company to acquire or construct an item of property, plant and equipment to identified specifications which will be controlled by the entity are recognised as revenue as and when the obligation to construct or purchase is completed.

- For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.
- For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the entity.

(b) Income tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

(c) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(d) Volunteer services

No amounts are included in the financial statements for services donated by volunteers.

(e) Property, plant and equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment.

Items of property, plant and equipment acquired for significantly less than fair value have been recorded at the acquisition date fair value.

Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company, commencing when the asset is ready for use.

Notes to the Financial Statements

For the Year Ended 30 June 2026

2 Material Accounting Policy Information

(e) Property, plant and equipment

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Plant and Equipment	15%
Computer Equipment	15-40%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

(f) Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is evidence of an impairment indicator for non-financial assets.

Where an indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated.

(g) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and subject to an insignificant risk of change in value.

3 Critical Accounting Estimates and Judgments

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key estimates - grant income

For many of the grant agreements received, the determination of whether the contract includes sufficiently specific performance obligations was a significant judgement involving discussions with a number of parties at the Company, review of the proposal documents prepared during the grant application phase and consideration of the terms and conditions.

Grants received by the Company have been accounted for under both AASB 15 and AASB 1058 depending on the terms and conditions and decisions made.

If this determination was changed then the revenue recognition pattern would be different from that recognised in these financial statements.

Notes to the Financial Statements

For the Year Ended 30 June 2026

4 Other Revenue and Income

Revenue from continuing operations

	2026	2025
	\$	\$
Revenue from contracts with customers		
- National coaches committee income	22,896	15,758
- Entry fee	975,563	444,222
- Referee refresher course income	14,280	21,799
- User pay	260,316	338,136
- Sport schools	187,154	200,967
- Membership income	497,028	533,330
- Kukkiwon income	137,481	85,184
- Tickets	92,358	49,276
Total Revenue	2,187,076	1,688,672

(a) Other Income breakup

	2026	2025
	\$	\$
Other Income		
- Grants from government	1,279,512	1,122,743
- Miscellaneous Income	-	6,385
- Insurance claims	-	13,900
- Sponsorship	105,278	40,000
- Merchandise income	20,473	17,490
	1,405,263	1,200,518

Revenue from contracts with customers has been disaggregated into point in time and over time

	2026	2025
	\$	\$
Point in time	3,592,339	2,889,190

5 Cash and Cash Equivalents

	2026	2025
	\$	\$
Cash at bank	127,962	219,968
	127,962	219,968

Notes to the Financial Statements

For the Year Ended 30 June 2026

6 Trade and Other Receivables

	2026	2025
	\$	\$
Prepayments	124,032	83,119
Trade receivables	156,990	80,496
Total current trade and other receivables	281,022	163,615

7 Other Assets

	2026	2025
	\$	\$
Accrued income	24,856	-

8 Property, Plant and Equipment

PLANT AND EQUIPMENT	2026	2025
	\$	\$
Plant and equipment		
At cost	42,028	7,785
Accumulated depreciation	(10,291)	(7,785)
Total plant and equipment	31,737	-
Computer equipment		
At cost	17,620	15,727
Accumulated depreciation	(16,616)	(15,727)
Total computer equipment	1,004	-
Total property, plant and equipment	32,741	-

(a) Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Plant and Equipment	Computer Equipment	Total
	\$	\$	\$
Year ended 30 June 2026			
Additions	34,243	1,893	36,136
Depreciation expense	(2,506)	(889)	(3,395)
Balance at the end of the year	31,737	1,004	32,741

Notes to the Financial Statements

For the Year Ended 30 June 2026

9 Trade and Other Payables

	2026	2025
	\$	\$
Trade payables	144,196	44,630
ATO Unpaid Liability	55,486	-
GST payable	7,596	1,142
Sundry payables and accrued expenses	48,544	69,545
	255,822	115,317

10 Deferred income

	2026	2025
	\$	\$
Government grants	185,507	188,638

11 Financial Risk Management

	2026	2025
	\$	\$
Financial assets		
Held at amortised cost		
Cash and cash equivalents	127,962	219,968
Trade and other receivables	281,022	163,615
Total financial assets	408,984	383,583
Financial liabilities		
Trade and other financial liabilities	255,822	115,317
Total financial liabilities	255,822	115,317

12 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstanding obligations of the Company. At 30 June 2026 the number of members was 9 (2025: 9).

13 Key Management Personnel Disclosures

The remuneration paid to key management personnel of the Company is \$ 270,136 (2025: \$ 277,946).

Notes to the Financial Statements

For the Year Ended 30 June 2026

14 Auditors' Remuneration

	2026	2025
	\$	\$
Remuneration of the auditor Bentleys Tasmania, for:		
- auditing or reviewing the financial statements	6,300	6,000
- Preparation of financial statements	1,000	1,000
Total	7,300	7,000

15 Going Concern

At 30 June 2026, Australian Taekwondo recorded a deficit for the year of \$85,328 and net liabilities of \$41,657. The Directors acknowledge that the organisation's current financial position and liquidity indicators require ongoing management and monitoring. The Board has approved a 2026/7 budget which returns the organisation to positive net equity underpinned by actions take below.

The 2026/27 Budget incorporates a number of measures to improve financial sustainability, including a reduced event program and associated financial risk, restructuring of staffing and operating costs, scaling activity to available funding, increased cost recovery through membership, Kukkiwon and user-pay activities, and enhanced Board and management financial monitoring. Management has also prepared a detailed cash flow forecast which, based on current assumptions, maintains positive cash balances throughout the forecast period, notwithstanding periods of limited liquidity during the first half of the financial year. Having considered the approved Budget, forecast cash flows and actions being implemented, the Directors consider that the organisation will be able to meet its obligations as and when they fall due and that the going concern basis of preparation remains appropriate.

16 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2026 (30 June 2025:None).

Notes to the Financial Statements

For the Year Ended 30 June 2026

17 Related Parties

There were no transactions with related parties during the 2026 year (2025:\$NIL)

18 Cash Flow Information

(a) Reconciliation of result for the year to cashflows from operating activities

Reconciliation of net income to net cash provided by operating activities:

	2026	2025
	\$	\$
Profit for the year	(85,328)	113,158
Cash flows excluded from profit attributable to operating activities		
Non-cash flows in profit:		
- amortisation	1,530	1,468
- depreciation	3,395	97
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	(76,494)	103,695
- (increase)/decrease in other assets	(24,856)	-
- (increase)/decrease in prepayments	(40,913)	(1,483)
- increase/(decrease) in income in advance	-	(94,157)
- increase/(decrease) in trade and other payables	140,505	(20,957)
- (increase)/decrease in other financial liabilities	(3,131)	-
- increase/(decrease) in employee benefits	29,422	857
Cashflows from operations	(55,870)	102,678

19 Events After the End of the Reporting Period

The financial report was authorised for issue on 30 September 2026 by the Board of Directors.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

20 Statutory Information

The registered office and principal place of business of the company is:

Combat Sports Office
Australian Institute of Sport
Leverrier St Bruce
ACT 2617

Directors' Declaration

In the directors' opinion:

- 1. the financial statements and notes, as set out on pages 5 to 16, are in accordance with the *Corporations Act 2001* and:
 - a. comply with Australian Accounting Standards - Simplified Disclosure Standard; and
 - b. give a true and fair view of the financial position as at 30 June 2026 and of the performance for the year ended on that date of the Company.
- 2. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable with the continuing support of creditors.

This declaration is made in accordance with a resolution of the Board of Directors.

Director Hugh Eagling
30/09/2026
9BF80000-E07C-C297-D88B-08DF1EBF0329

Director Harry Saltis
30/09/2026
9BF80000-E07C-C297-D896-08DF1EBF0329

Dated

**INDEPENDENT AUDIT REPORT TO THE DIRECTOR'S OF
TAEKWONDO AUSTRALIA LIMITED
ABN: 6916721603**

Bentleys Tasmania Audit
Pty Ltd

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Hobart 7000

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Opinion

We have audited the general-purpose financial report of Taekwondo Australia Limited, which comprises the statement of financial position as at 30 June 2026, the statement of comprehensive income, statement of changes in equity, statement of cash flows, notes to the financial statements, including a summary of significant accounting policies, and the directors declaration.

In our opinion, the accompanying financial report of the company is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the company's financial position as 30 June 2026, and of its financial performance for the year then ended; and
- b) complying with Australian Accounting Standards – Simplified Disclosures.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Emphasis of Matter – Going Concern

We draw attention to Note 16 in the financial statements, which describes matters relevant to the entity's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other Information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is included in the directors' report but does not include the financial report and our auditor's opinion thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

Responsibility of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to

the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Bentleys Tasmania Audit Pty Ltd
Registered Audit Company



9BF00000-E07C-C297-D8A3-08DF1EBF0329

Brendan Lovell
Director
Hobart

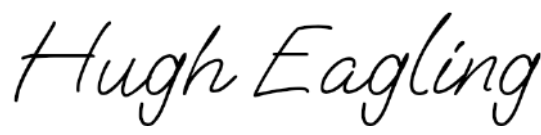
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Commercial partners are critical to our success in expanding Taekwondo across the country. We thank our valued partners who provide us with much needed support throughout the year and deliver many benefits to our members.



Major Partner

We thank our valued sponsors, who provide us with much needed support throughout the year and deliver many benefits to our members.

OUR PARTNERS



Sport Australia/AIS
High Performance, Participation, Better
Aging/Schools Program



Paralympics Australia
Para athlete classification
support



Australian Sports Commission
Australian Government agency
responsible for supporting
and investing in sport



Australian Olympic Committee
National Olympic Committee



Kukkiwon
World Taekwondo Headquarters, and
World Taekwondo Academy



World Taekwondo
World Taekwondo Federation



Combat Institute of Australia
Australian Taekwondo's high
performance training provider



